

Chippewa Valley Hospital
1220 Third Avenue West
Durand, WI 54736
(715) 672-4211

Type: GMS Critical Access Hospital
Control: Religious Organization
Fiscal Year: 01/01/02 to 12/31/02

County: Pepin
Analysis Area: West Central (5A)
Volume Group: 1

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	18.9%	57.4%	0.33	40.7%	0.46	15.9%	1.19	15.8%	1.19
Obstetrics	2.1%	39.6%	0.05	25.7%	0.08	5.7%	0.37	2.6%	0.82
Pediatrics	. %	48.0%	.	19.5%	.	20.4%	.	. %	.
Total hospital	16.9%	55.9%	0.30	40.7%	0.41	31.3%	0.54	14.2%	1.19
Average Census (Patients)									
Adult medical-surgical	4.2	30.4	0.14	14.0	0.30	2.1	1.95	3.5	1.19
Obstetrics	0.1	3.9	0.02	1.5	0.04	0.0	1.51	0.1	0.82
Pediatrics	0.0	1.8	0.00	0.1	0.00	0.5	0.00	0.0	.
Total hospital	4.2	55.4	0.08	21.3	0.20	9.1	0.46	3.6	1.19
Average Length of Stay (Days)									
Adult medical-surgical	3.1	3.9	0.79	3.2	0.96	3.1	1.00	3.0	1.04
Obstetrics	2.3	2.4	0.96	2.3	1.02	2.1	1.09	2.2	1.07
Pediatrics	.	2.4	.	2.1	.	1.7	.	.	.
Total hospital	3.2	4.3	0.73	3.3	0.95	6.6	0.48	3.0	1.06
Surgical Operations									
Inpatient	45	1,424	0.03	546	0.08	36	1.24	50	0.90
Outpatient	246	3,187	0.08	1,316	0.19	152	1.62	242	1.02
Inpatient as % of all surgeries	15.5%	30.9%	0.50	29.3%	0.53	19.2%	0.81	17.1%	0.90
Outpatient Visits									
Non-emergency visits	6,486	75,046	0.09	34,358	0.19	8,386	0.77	6,119	1.06
Emergency visits	1,422	14,086	0.10	6,829	0.21	1,720	0.83	1,316	1.08
Full-time Equivalents (FTEs)									
Administrators	4.0	14.8	0.27	9.4	0.42	3.4	1.17	4.0	1.00
Nurses, licensed	15.1	160.1	0.09	68.9	0.22	19.7	0.77	19.2	0.79
Ancillary nursing personnel	6.6	54.3	0.12	29.3	0.23	8.1	0.82	6.0	1.10
All other personnel	52.5	384.2	0.14	155.7	0.34	38.0	1.38	53.3	0.98
Total FTEs	78.2	613.5	0.13	263.3	0.30	69.2	1.13	82.5	0.95
FTEs per 100 Patient Census (Adjusted)									
Administrators	56.0	14.6	3.83	20.7	2.70	36.0	1.56	64.5	0.87
Nurses, licensed	211.2	157.9	1.34	151.1	1.40	207.7	1.02	309.4	0.68
Ancillary nursing personnel	92.3	53.6	1.72	64.1	1.44	85.0	1.09	96.7	0.95
All other personnel	734.8	378.9	1.94	341.3	2.15	400.4	1.84	859.3	0.86
Total FTEs	1094.3	605.0	1.81	577.2	1.90	729.0	1.50	1329.8	0.82

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	25	Health maintenance		Beds set up and staffed	3	Bassinets	3
Discharges	632	organization (HMO)	Yes	Discharges	71	Total births	11
Inpatient days	1,538	Preferred Provider		Inpatient days	1,006	Newborn days	21
		organization (PPO)	Yes				

Chippewa Valley Hospital
Durand

Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 12/31/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)
General Medical-Surgical:							
Adult medical-surgical, acute	1	22	489	1,515	18.9%	4.2	3.1
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	5	0	0	0	. %	0.0	.
Hospice	5	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	3	10	23	2.1%	0.1	2.3
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	5	0	0	0	. %	0.0	.
Cardiac intensive care	5	0	0	0	. %	0.0	.
Pediatric intensive care	5	0	0	0	. %	0.0	.
Burn care	5	0	0	0	. %	0.0	.
Mixed intensive care	5	0	0	0	. %	0.0	.
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE
Administrators/asst. administrators	4	0	4.0	Radiological services personnel	2	2	2.6
Physicians and dentists	0	0	0.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	8	2	9.3	Physical therapists	0	0	0.0
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	0	0	0.0
Licensed practical nurses	3	4	5.9	Recreational therapists	0	0	0.0
Ancillary nursing personnel	2	9	6.6	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	1	0	1.0
Nurse Practitioners	0	0	0.0	All other health professionals	3	0	3.0
Medical records personnel	3	1	3.8	All other personnel	29	17	37.7
Pharmacy personnel	1	0	1.0	-----			
Clinical laboratory personnel	3	1	3.4	TOTAL	59	36	78.2

Chippewa Valley Hospital
Durand

Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$10,489,908	Cash and cash equivalents	\$1,307,575	Current liabilities	\$935,209
Less deductions	2,186,920	Net Patient receivables	1,284,990	Long-term debt	6,196,645
Net patient revenue	8,302,988	Other receivables	31,046	Other liabilities	0
Plus other revenue	386,349	Land, bldgs and equip: Net	2,944,223	Subtotal	7,131,854
Total revenue	8,689,337	Other assets	967,492	Unrestricted fund balance	-596,528
Less expenses	8,268,308	Total Assets	\$6,535,326	Total liabilities & fund balance	\$6,535,326
Nonoperating gains/losses	0			Restricted fund balances	\$0
Net Income	\$421,029				

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 5A		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$4,841,429]	46.2%	41.7%	1.11	43.8%	1.05	58.9%	0.78	60.3%	0.77
Medical Assistance [\$2,250,733]	21.5%	9.0%	2.38	7.8%	2.75	10.1%	2.13	16.8%	1.28
Commercial [\$2,427,327]	23.1%	43.2%	0.54	42.3%	0.55	26.7%	0.87	12.5%	1.86
All other [\$970,419]	9.3%	6.1%	1.52	6.1%	1.51	4.3%	2.13	10.5%	0.88
Deductions as % of Total Gross Patient Revenue									
Medicare [\$1,324,225]	12.6%	23.7%	0.53	23.2%	0.55	26.7%	0.47	13.7%	0.92
Medical Assistance [\$496,828]	4.7%	6.0%	0.79	4.9%	0.96	4.6%	1.03	3.2%	1.49
Commercial [\$335,203]	3.2%	9.4%	0.34	6.5%	0.49	4.5%	0.71	3.1%	1.02
Charity care [\$30,664]	0.3%	1.2%	0.24	0.8%	0.36	0.5%	0.59	0.2%	1.80
All other [\$0]	0.0%	1.4%	0.00	1.0%	0.00	0.4%	0.00	0.0%	.
Total deductions [\$2,186,920]	20.8%	41.7%	0.50	36.4%	0.57	36.7%	0.57	20.2%	1.03
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	4.4%	5.1%	0.87	3.2%	1.38	2.8%	1.58	4.1%	1.10
Net gains/losses as % of net income	0.0%	5.3%	0.00	5.8%	0.00	4.7%	0.00	27.7%	0.00
Expenses as % of Total Expenses									
Salary/fringe benefit[\$4,507,292]	54.5%	47.8%	1.14	52.1%	1.05	51.3%	1.06	55.3%	0.99
Supplies and services[\$2,999,425]	36.3%	40.5%	0.89	36.4%	1.00	38.7%	0.94	33.7%	1.07
Capital component [\$548,935]	6.6%	8.7%	0.76	8.1%	0.82	7.3%	0.90	10.2%	0.65
Bad debt [\$212,656]	2.6%	3.0%	0.86	3.4%	0.75	2.6%	0.98	0.7%	3.45
Fiscal Statistics									
Operating margin	4.8%	6.1%	0.80	9.2%	0.53	4.5%	1.07	2.4%	1.99
Total hospital profit margin	4.8%	6.4%	0.76	9.7%	0.50	4.7%	1.02	3.3%	1.45
Return on equity	-70.6%	10.0%	-7.05	12.2%	-5.76	28.0%	#	-29.0%	2.43
Current ratio	3.0	2.5	1.19	3.0	1.01	1.5	1.96	3.6	0.84
Days in net patient accounts receivable	56.5	57.8	0.98	61.1	0.92	60.9	0.93	.	.
Average payment period	42.6	52.6	0.81	48.8	0.87	66.6	0.64	36.2	1.17
Equity financing	-9.1%	56.2%	#	65.6%	-1.14	26.3%	#	-14.5%	0.63
Long-term debt to equity ratio	-10.4	0.5	-21.87	0.3	-31.80	1.4	-7.26	-7.1	1.46
Times interest earned	4.2	5.0	0.84	9.2	0.46	5.7	0.73	2.2	1.91
Total asset turnover	1.3	0.9	1.51	0.8	1.62	1.5	0.86	1.3	1.06
Average age of plant: years	24.0	9.5	2.52	9.3	2.58	11.4	2.11	14.5	1.66
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	12.7%	.
Output gross rev (% of total gross pt. rev)	44.2%	44.1%	1.00	53.4%	0.83	32.5%	1.36	42.8%	1.03
Net Revenue Statistics									
Inpatient net revenue per discharge	\$10,809	\$7,870	1.37	\$5,095	2.12	\$8,870	1.22	\$10,925	0.99
Inpatient net revenue per day	\$3,603	\$1,834	1.96	\$1,516	2.38	\$2,010	1.79	\$3,644	0.99
Outpatient net rev per visit	\$387	\$343	1.13	\$342	1.13	\$253	1.53	\$358	1.08